GOAL	STRATEGY	LEAD
Community Building	<ul> <li>In-person faculty meetings, town halls, emphasis meetings</li> <li>(New) Student Workshops</li> <li>Community-Building Events</li> <li>T-Shirt and Slogan</li> </ul>	<ul> <li>All Leadership: Department Chairs, TEP Director, Dean/Associate Deans, Assistant Dean</li> </ul>
Mentorship	<ul> <li>New Faculty Support Groups</li> <li>Faculty-to-Faculty Mentoring Program</li> <li>Student Mentoring Expectations and Award</li> <li>Student-to-Student Mentoring Program</li> <li>Staff and Faculty Training and Support</li> </ul>	• Beth van Es
Research & Development	<ul> <li>New Faculty Orientation to Supportive Grant-Getting Pathway</li> <li>Match Faculty Interests and Needs with Available Resources</li> <li>Strategic Use of Department Funds to Maximize GSRs</li> <li>Community Engaged Development Campaign</li> <li>Rewards and Incentives</li> </ul>	• Erika Felix
Diversity, Equity, & Inclusion	<ul> <li>GGSE DEI Climate Committee and Climate Audit</li> <li>Needs Assessment</li> <li>Intentional Programming and Welcoming Spaces</li> <li>HSI Grants</li> </ul>	• Lucy Arellano
Marketing & Visibility	<ul> <li>Expand and Increase Faculty Visibility from Website</li> <li>Where in the World are our Alumni Website with Profiles</li> <li>Expand Reach of Marketing Materials (e.g., Holiday Card, Newsletter, Re/Launch, The Current)</li> <li>Public Events (e.g., What's Brewing, CAG Conference)</li> </ul>	• Maria Zate
Academic Programs	<ul> <li>Two Undergraduate Majors</li> <li>Consider Master's Programs</li> <li>Certificate Programs</li> </ul>	<ul><li>Beth van Es</li><li>Shane Jimerson</li><li>Jill Sharkey</li><li>Briana Villasenor</li></ul>

## Link between 2025-2026 Deans' Strategic Plan and the 2020-2024 GGSE Strategic Plan • Offer programs, services and events that bring people together (Goal 2c) Community • Provide working expectations for faculty and staff, faculty and students and staff (Goal 2e) **Building** • Develop expectations for mentoring faculty, students, and staff (Goal 2b) Mentorship • Provide working expectations for faculty and staff, faculty and students and staff (Goal 2e) • Formulate compensation packages that enable GGSE to recruit and retain staff (Goal 1f) • Build supports needed so that each faculty member will be engaged in significant research Research & and/or community collaborations (Goal 4c) Development • Create guidelines to promote partnership with community stakeholders (Goal 4d) • Promote and incentivize cross-departmental collaboration (Goal 4e) • A leader in addressing pressing social justice issues (Vision) Diversity, • Address educational opportunities and challenges arising from diversity (Mission) Equity, • Diversity lens driving equity, access, excellence, and success outcomes (Major Pillar) & Inclusion • New for 2025-2026 Marketing & Visibility • Develop and maintain exemplary programs (Mission) Academic • Develop and launch an undergraduate major (Goal 3a) **Programs** • Create and refine graduate programs that meet the needs of the GGSE, UCSB, and the broader community (Goal 3b).